DELANCO TOWNSHIP

2021 BUDGET MESSAGE

The attached 2021 budget is intended to properly fund all existing Township operations. This budget and tax impact does not include School, County, Fire, Open Space or other taxing entities.

This past year has been impacted by the COVID 19 pandemic with its attendant crash of the economy as well as changes in municipal operations to keep everyone healthy. Most of Delanco was fortunate in coming through this trying period without incurring any major disasters. The only areas of municipal operations to take a revenue hit was the municipal court which was shut down for months. Fortunately, property tax payments were received as normal and construction of new developments were able to continue. Federal aid filtered down through the State to reimburse the Township for virtually all COVID related costs.

Therefore, the 2021 budget was developed under the assumption that Township operations would continue as normal. An important part is being able to provide services to the new housing and commercial developments. While there are costs to increase staff in the Police, Public Works, and Administration departments as well as to cover trash collection & disposal, revenue from construction permits offsets parts of that initially, and the overall increase in what is called "Ratables" and some properties that contribute Payments in Lieu of Taxes (PILOTs) help reduce the tax burden on the existing property taxpayers.

The result is the ability to keep the tax increase low this year with the anticipation of an even better result in 2022. The proposed tax rate increase this year is only 1.38 cents (1.3%) which translates into a \$26.29 increase for the owner of a property with the average residential assessment of \$190,000.

In a review of the budget document, there are a number of line item increases as well as offsetting line item decreases in other areas. To maintain and improve levels of service and continue plans for improving roads and equipment, spending plans require changes as listed on pages 3 & 4 of this message. The attached spreadsheets and addendum give all the details.

The proposed budget requires <u>Appropriations</u> (exclusive of specific project grants) of \$6,462,554. This is \$135,112 greater than last year. This total is still well below the State mandated Spending Cap.

The <u>Available Surplus</u> from 2020 operations was \$2,070,260, an increase of \$215,000 over the previous year. This budget provides for an <u>Appropriated Surplus</u> of \$1,250,000, up from last year by \$200,000, which is consistant with prior year's percentage use. The goal each year is to insure there are sufficient reserves for future years' budgets. This year, the new revenue item listed as Reserve for Debt Service, is only \$23,750 as explained on page 3.

The result is overall <u>Anticipated Revenues</u> of \$842,822 (again exclusive of specific project grants, reserve for debt service and the appropriated surplus). The attached spreadsheets show a calculation of <u>Non-tax Revenues</u> (combining the Appropriated Surplus, Reserve for Debt Service and Anticipated Revenues) totaling of \$2,116,572, which is \$35,960 more than last year.

The difference between the proposed <u>Appropriations</u> and the <u>Non-tax Revenues</u> is the <u>Tax Levy</u> which comes out to \$4,345,982. This is an increase of \$99,151 or 2.33% over the previous year but is still below the State mandated Levy Cap.

To get the proposed tax rate for 2021, the Tax Levy is divided by the <u>Assessed Valuation (ratables) of \$404,426,400</u>. That figure increased by over \$4 million this year due to new construction. The final result of all these calculations is a proposed <u>Local Purpose (Municipal) Tax Rate of \$1.075 per hundred dollars of assessed value, an increase of 1.38 cents or 1.3% greater than the previous year. Consistent with prior years, \$190,000 is used as the average residential assessment, which results in a proposed tax bill for municipal (Township) purposes only, for that average property of \$2,042, an average increase of about \$26.</u>

Questions on any of this information can be addressed to any Committee member or the Administrator. The public hearing is scheduled for Monday, May 17 at 7:00 pm, which will still be a virtual (on-line or call-in) meeting. The Township Committee is looking for reaction and input from the public between now and then. Comments are encouraged at the scheduled public hearing, which may be the last opportunity for such input. Comments may be made via email, regular mail or called into the virtual meeting. This introduced budget can be adopted that evening, with or without amendments.

As has been said in prior years, the Township's financial position remains stable. Due to planned and anticipated development taking place, future revenue from taxes and fees should exceed the costs to service the new streets, businesses and residents. That enables future budgets to control the local tax levy. Continued careful control over spending is also a key to future stability. Delanco is fortunate to have dedicated and talented staff and employees who work every day to ensure this happens.

The key items impacting the spending side of the budget, in addition to general wage rate increases, are:

- Additional funding for the <u>Police Department</u> is included to bring the force up to 13 officers with 4 Sergeants while dealing with anticipated turnover from planned retirements and resignations, resulting in an increase of \$85,000. Operating costs are also up by \$14,900.
- Additional staffing in the <u>Administration office</u> added \$17,500 but was partially offset by reductions in contract staff of \$5,000. The <u>Public Works department</u> was approved to replace a vacant position adding \$11,000.
- Medical benefits costs for employees increased by \$33,640, the first increase in three years, mostly
 due to the increased number of employees along with some upward movement in rates. Casualty
 Insurance such as Workers Compensation also had a \$13,500 increase for the first time in many
 years, due to claims experience.
- State mandated <u>Pension contributions</u> for all employees is up \$66,220 this year related to numbers of employees and total salaries.
- Improvements and added maintenance costs for <u>Public Buildings</u> and replacement of some <u>PW</u> equipment added \$29,000, partially offset by reductions in some related personnel costs of \$5,400.
- <u>Trash collection</u> costs jumped by \$33,000 based mostly on the contractor's 20% bid increase but also due to the increase in stops for collection from new residences. <u>Trash disposal</u> costs are up \$38,000 due to the annual rate increase by the County as well as the added tonnage from new residences.
- As noted on page 1, an amount of \$23,750 is added to the Payment of Notes totals based on the Reserve for Debt Service included in the Revenue listing. This amount is based on borrowing to purchase a property on Hickory after a fire, to re-sell for a new ratable. This amount will be paid off under the Appropriation called Note payments Principal. By listing this line in the budget, the Note payment will be offset so that there will be no tax impact of the expenditure.
- The Reserve for Uncollected Taxes, a required annual appropriation to cover unpaid taxes for all jurisdictions that the Township collects for (Schools, County, Fire District, Open Space) needed an increase of over \$17,000 based on estimates of all entities' tax bills and the history of collection percentages.

Several areas where there were significant reductions:

- Capital projects continue this year to meet the goals of proper road and facility maintenance plus improvements. To take advantage of low interest rates, most of the non-road work is financed through Capital Notes, requiring just a 5% down payment, resulting in a reduction of \$25,000 in the amount allocated in the Capital Improvement Fund.
- Payment of outstanding <u>Capital Notes</u>, taken out to cover capital improvements, is \$129,980 less this year while maintaining a consistent pay off schedule. <u>Interest</u> due on outstanding Notes is \$8,600 less this year due to the lower outstanding balance and lower interest rates.
- Our <u>Construction Office and Zoning/Code Enforcement</u> (provided for via a shared service agreement with Mt. Holly) is able to be covered by a lower amount budgeted based on our experience last year to reduce several budget lines by a total of \$28,000. Permit fees paid by developers offsets most of these costs.
- Costs for the <u>Township Engineer</u> to develop bid plans and specifications for State Aid funded road work is lower this year or covered by Capital appropriations so the <u>Engineering Other Expense</u> line is \$14,000 less.
- The Delanco <u>Recreation Commission</u> re-allocated funds unfortunately not used in 2020 due to COVID, to cover their planned programing, with a reduced contribution of \$9,317 for this year.
- Savings are also generated by long-term <u>sharing</u> with neighboring Public Works departments for equipment, repairs and leaf composting. Lower <u>fuel costs</u> allow a \$10,000 reduction in that line.

Issues on the revenue side are:

- Another year where <u>State Aid</u> remains flat;
- Fees for Municipal Court is down \$18,000 due to 2020 COVID issues while Construction Code Fees are up \$33,000 due to all the new building activity. Anticipated payment of Delinquent Taxes is down \$15,000 due to the high collection rate in 2020 leaving less to by collected this year.

Introduced 4/12/2021

| | 2021 MUNICIPAL BUDGET |
|--|-----------------------|
| Comment to the College of the Colleg | |

| Towns | hip of | De | lanco |
|-------|--------|----|-------|
|-------|--------|----|-------|

| Revenues | Revenues | | | | | |
|---------------------------------------|--------------|--|------|-------------|-------------|------------|
| | 2020 | | | 2021 | \$ | % |
| | Adopted | 2020 | | Proposed | Increase | Increase |
| | Budget | Actual | | Budget | (Decrease) | (Decrease) |
| | • | | | | | |
| Appropriated Surplus from Operations | 1,050,000 | 1,050,000.00 | | 1,250,000 | 200,000 | 19.05% |
| Incresed Use of Deferred School Taxes | | | | | • | |
| | | | | | | |
| Licenses - Other | 27,000 | 28,700.46 | | 27,000 | | |
| Municipal Court | 49,000 | 31,346.29 | | 31,000 | (18,000) | -36.73% |
| Interest on Taxes | 41,000 | 41,123.93 | | 41,000 | | |
| Apartment Rental Registration Fee | 45,000 | 55,990.00 | | 45,000 | | |
| Municipal Property Tax Relief | | | | | | |
| Energy Receipts Tax | 403,822 | 403,821.99 | | 403,822 | | |
| Construction Code Fees | 117,000 | 423,920.00 | | 150,000 | 33,000 | 28.21% |
| Click It or Ticket | | | | | | |
| Transportation State Aid | 303,000 | 303,000.00 | | | (303,000) | -100.00% |
| Community Development Block Grant | | | | | | |
| County Park Development Grant | | | | | | |
| Recycling Tonnage Grant | 5,946 | 5,946.00 | | 7,107 | 1,161 | 19.53% |
| Clean Communities | | | | | | |
| DWI Grant | | | | 3,300 | | |
| Body Armor Replacement Fund Grant | 1,507 | 1,507.00 | | 1,237 | (270) | -17.94% |
| Bullet Proof Vest Grant | | | | | | |
| Sale of Property | 2 | | | | | |
| Contribution from Delanco Sewer Autho | * | 407 700 40 | | 00 770 | (404.040) | 07.050/ |
| Reserve for Debt Service | 187,790 | 187,790.13 | | 23,750 | (164,040) | |
| CDBG Grant | | | | | | #DIV/0! |
| FEMA Storm Emergency | 400.000 | 400.070.40 | | 145.000 | (45,000) | 0.000/ |
| Delinquent Taxes | 160,000 | <u>166,979.48</u> | 1=00 | 145,000 | (15,000) | -9.38% |
| Total | 2,391,065 | 2,700,125.28 | | 2,128,216 | (262,849) | -10.99% |
| Total | 2,391,003 | 2,700,125.20 | | 2,120,210 | (202,049) | -10.9976 |
| Tax Levy | 4,246,831 | 4,618,728.78 | | 4,345,982 | 99,152 | 2.33% |
| , u., 2019 | .,, | <u>.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u> | | | , | |
| Total | 6,637,896 | 7,318,854.06 | | 6,474,198 | (163,697) | -2.47% |
| | | | | | | |
| | | | | | | |
| } | Adopted | | | Proposed | | |
| | 2020 | | | 2021 | | |
| Municipal Tax Levy | 4,246,831 | | | 4,345,982 | 99,152 | 2.33% |
| | | | | | | |
| Tax Levy Allowed | 4,719,000 | | | 4,910,000 | 191,000 | 4.05% |
| | | | | | | |
| (Over)/Under Maximum Tax Levy | 472,169 | | | 564,018 | 91,848 | 19.45% |
| | | | | | | |
| Net Valuation Taxable (Ratables) | 400,355,293 | | | 404,426,400 | 4,071,107 | 1.02% |
| Tax Rate | <u>1.061</u> | | | 1.075 | 0.0138 | 1.30% |
| | | | | 200 | | |
| Increase/(Decrease) | 0.00 | | | 0.0138 | 0.0099 | 250.29% |
| Ave. Assessed Value | 190,000 | | | 190,000 | | |
| Municipal Taxes on Ave. Assessed Home | \$ 2,015.45 | | \$ | 2,041.75 | \$ 26.29 | 1.30% |
| | | | | 00.00 | | 050.000/ |
| Tax Increase on Average Assessed Home | \$ 7.51 | | \$ | 26.29 | \$ 18.79 | 250.29% |

2021 MUNICIPAL BUDGET

Township of Delanco

Expenditures

Expenditures

| | 2020 | | 2021 | \$ | % |
|------------------------------|---------------|---------------|---------------|------------|------------|
| | Adopted | 2020 | Proposed | Increase | Increase |
| | <u>Budget</u> | <u>Actual</u> | <u>Budget</u> | (Decrease) | (Decrease) |
| General Administration | | | | | |
| Salaries and Wages | 162,500 | 156,124.91 | 180,000 | 17,500 | 10.77% |
| Other Expenses | 35,150 | 24,541.60 | 29,500 | (5,650) | -16.07% |
| Mayor and Township Committee | | | | | |
| Salaries and Wages | 15,000 | 14,400.00 | 15,000 | | |
| Other Expenses | 1,615 | 678.41 | 1,615 | | |
| Township Clerk Office: | | | | | |
| Salaries and Wages | 99,500 | 100,836.74 | 99,500 | | |
| Other Expenses | 26,410 | 13,535.70 | 25,500 | (910) | -3.45% |
| Financial Administration | | | | | |
| Salaries and Wages | 40,000 | 39,879.88 | 40,000 | | |
| Other Expenses | 2,375 | 1,050.00 | 2,375 | | |
| Audit | 29,000 | 29,000.00 | 29,000 | | |
| Computerized Data Processing | 45,000 | 37,868.79 | 48,000 | 3,000 | 6.67% |
| Collection of Taxes | | | | | |
| Salaries and Wages | 35,000 | 33,195.92 | 35,000 | | |
| Other Expenses | 7,125 | 6,275.23 | 6,775 | (350) | -4.91% |
| Assessment of Taxes | | | | | |
| Salaries and Wages | 29,700 | 29,600.74 | 30,200 | 500 | 1.68% |
| Other Expenses | 4,750 | 3,895.00 | 3,800 | (950) | -20.00% |
| Legal Services | | | | | |
| Other Expenses | 80,000 | 98,575.22 | 88,000 | 8,000 | 10.00% |
| Engineer | | | | | |
| Other Expenses | 89,000 | 39,812.00 | 75,000 | (14,000) | -15.73% |
| Planning Services | | | | | |
| Other Expenses | 15,000 | 405.00 | 10,000 | (5,000) | -33.33% |
| Aid to Library | · | | | | |
| Other Expenses | 80,305 | 80,229.18 | 80,405 | 100 | 0.12% |
| Joint Land Use Board | · | | | | |
| Salaries and Wages | 35,000 | 25,829.95 | 25,000 | (10,000) | -28.57% |
| Other Expenses | 39,250 | 23,542.33 | 21,000 | (18,250) | |
| Insurance | • | • | | , , | |
| Liability Insurance | 42,500 | 42,078.35 | 40,000 | (2,500) | -5.88% |
| Workers Compensation | 91,500 | 91,281.00 | 105,000 | 13,500 | 14.75% |
| Employees Group | 481,361 | 465,200.99 | 502,000 | 20,639 | 4.29% |
| Health Benefits Waiver | | , | 13,000 | | |
| Municipal Court | | | 25,550 | | |
| Salaries and Wages | 56,000 | 53,927.90 | 56,000 | | |
| Other Expenses | 8,880 | 4,107.17 | 8,850 | (30) | -0.34% |
| Other Expenses | 0,000 | 7,107.17 | 0,030 | (30) | -0.0470 |

Introduced 4/12/2021

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2021 MUNICIPAL BUDGET

Township of Delanco

Expenditures Expenditures

| | 2222 | | 0004 | | |
|---|---------------|---------------|---------------|------------|------------|
| | 2020 | | 2021 | \$ | % |
| | Adopted | 2020 | Proposed | Increase | Increase |
| | <u>Budget</u> | <u>Actual</u> | <u>Budget</u> | (Decrease) | (Decrease) |
| Public Defender | | | | | |
| Salaries & Wages | 4,200 | 1,300.00 | 4,200 | | |
| Police | | | | | |
| Salaries & Wages | 1,600,000 | 1,496,969.37 | 1,685,000 | 85,000 | 5.31% |
| Other Expenses | 112,100 | 103,197.36 | 127,000 | 14,900 | 13.29% |
| Office of Emergency Management | | | | | |
| Salaries and Wages | 2,160 | 2,160.00 | 2,160 | | |
| Other Expenses | 1,045 | 10,686.72 | 1,045 | | |
| Aid to Volunteer Ambulance | 14,000 | 14,000.00 | 14,000 | | |
| Prosecutor | | | | | |
| Salaries and Wages | | | | | |
| Other Expenses | 9,300 | 6,916.66 | 9,300 | | |
| Road Repairs and Maintenance | | | | | |
| Salaries and Wages | 333,000 | 321,036.50 | 344,000 | 11,000 | 3.30% |
| Other Expenses | 31,350 | 28,620.79 | 47,000 | 15,650 | 49.92% |
| Shade Tree | | | | | |
| Salaries and Wages | 1,700 | 1,681.26 | 1,715 | 15 | 0.88% |
| Other Expenses | 26,600 | 17,019.91 | 26,550 | (50) | -0.19% |
| Solid Waste Collection | | | | | |
| Other Expenses | 117,000 | 115,772.75 | 150,000 | 33,000 | 28.21% |
| Public Buildings | | | | | |
| Salaries and Wages | 18,000 | 15,825.48 | 12,600 | (5,400) | -30.00% |
| Other Expenses | 31,350 | 38,656.47 | 45,000 | 13,650 | 43.54% |
| Vehicle Maintenance | • | | | | |
| Other Expenses | 34,200 | 31,954.72 | 40,000 | 5,800 | 16.96% |
| Animal Control Services | • | | | | |
| Other Expenses | 5,500 | 5,412.99 | 5,500 | | |
| Registrar of Vital Statistics | • | | | | |
| Salaries and Wages | 4,650 | 4,611.33 | 4,615 | (35) | -0.75% |
| Other Expenses | 1,710 | 75.00 | 1,615 | (95) | |
| Parks and Playgrounds | • | | | ` , | |
| Salaries and Wages | 2,250 | 2,280.22 | 2,285 | 35 | 1.56% |
| Other Expenses | 27,387 | 27,387.00 | 18,070 | (9,317) | |
| Contrib. to Delanco Youth Sports Associated | | | | (1,1) | |
| Other Expenses | 6,000 | 6,000.00 | 6,000 | | |
| Utilities: | -, | -, | | | |
| Electric | 54,000 | 43,863.59 | 51,000 | (3,000) | -5.56% |
| Street Lighting | 80,000 | 70,700.25 | 81,000 | 1,000 | 1.25% |
| Telephone | 26,000 | 25,332.88 | 30,000 | 4,000 | 15.38% |
| Water | 9,500 | 9,592.19 | 11,000 | 1,500 | 15.79% |
| Sewerage Disposal Costs | 100 | 5,552.15 | 100 | 1,000 | 15.7570 |
| Contrado Diopodal Costo | 100 | | 200 | | -22.22% |

2021 MUNICIPAL BUDGET

Township of Delanco

Expenditures

Expenditures

| | 0000 | | 2004 | | <u>.</u> |
|--|---------------|---|---------------|------------|------------|
| | 2020 | | 2021 | \$ | % |
| | Adopted | 2020 | Proposed | Increase | Increase |
| | <u>Budget</u> | Actual | <u>Budget</u> | (Decrease) | (Decrease) |
| Landfill Disposal Costs | 177,000 | 192,974.07 | 215,000 | 38,000 | 21.47% |
| Construction Office: | | | | | |
| Salaries and Wages | 45,750 | 44,305.09 | 45,000 | (750) | -1.64% |
| Other Expenses | 99,900 | 79,084.49 | 99,500 | (400) | -0.40% |
| Housing Officer | | | | | |
| Salaries and Wages | 6,000 | 115.14 | 6,000 | | |
| Inspection of Rentals & Cert of Habitabi | | | | | |
| Other Expenses | 20,900 | 8,615.00 | 20,500 | (400) | -1.91% |
| Social Security | 99,000 | 94,554.58 | 99,000 | | |
| Accumulated Absences | 100 | 100.00 | 100 | | |
| Contribution to PFRS | 330,374 | 330,374.00 | 378,872 | 48,498 | 14.68% |
| Contribution to PERS | 94,265 | 94,265.00 | 111,983 | 17,718 | 18.80% |
| Contribution to DCRP | 3,000 | <u>1,935,33</u> | <u>2,505</u> | (495) | -16.50% |
| Total Inside CAP | 5,026,312 | 4,688,655.03 | 5,304,735 | 278,423 | 5.54% |
| | | | | | |
| Outside CAP | | | | | |
| Recycling Tax | 6,500 | 6,894.00 | 7,500 | 1,000 | 15.38% |
| Stormwater Management | | | | | |
| Salaries and Wages | 48,618 | 48,618.00 | 48,618 | | |
| Other Expenses | 9,480 | 9,480.00 | 9,500 | 20 | 0.21% |
| SFSP Fire District | 1,700 | 1,700.00 | 1,700 | | |
| Clean Communities | | 2,000.00 | | | |
| DWI Grant | | | 3,300 | | |
| Recycling Tonnage Grant | 5,946 | 5,946.00 | 7,107 | 1,161 | 19.52% |
| Body Armor Replacement Fund Grant | 1,507 | 368.00 | 1,237 | (270) | |
| Transportation State Aid | 303,000 | 7,954.48 | | (303,000) | |
| Community Development Block Grant | · | · | | , | #DIV/0! |
| County Park Development Grant | | 1,909.33 | | | #DIV/0! |
| NJ Sustainable Jersey Grant | | • | | | #DIV/0! |
| Capital Improvement Fund | 250,000 | 250,000.00 | 225,000 | (25,000) | |
| Bond Principal | | , | | (,, | #DIV/0! |
| Bond Interest | | | | | #DIV/0! |
| Bond Anticipation Notes | | | | | |
| Principal | 487,790 | 487,790.00 | 357,810 | (129,980) | -26.65% |
| Interest | 20,100 | 19,952.66 | 11,500 | (8,600) | |
| Def. Chge - Revaluation & Tax Map | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | (0,000) | 1217070 |
| Total Outside CAP | 1,134,642 | 842,612.47 | 673,272 | (461,369) | -40.66% |
| Total Catolac Crit | 1,134,042 | 042,012.47 | 0/3,2/2 | (401,303) | -40.0070 |
| Subtotal _ | 6,160,954 | 5,531,267.50 | 5,978,007 | (182,946) | -2.97% |
| osolotai | 0,100,004 | 0,001,201.00 | 0,010,007 | (102,040) | 2.31 /0 |
| Reserve for Uncollected Taxes | 476,942 | 476,942.00 | 496,191 | 19,249 | 4.04% |
| Tunou Tunou | 1.0,012 | 0,0 12.00 | 450,252 | 10,240 | 7,0770 |
| Total | 6,637,896 | 6,008,209.50 | 6,474,198 | (163,697) | -2.47% |
| = | -,, | | J, 11 1,100 | (100,007) | E.7770 |